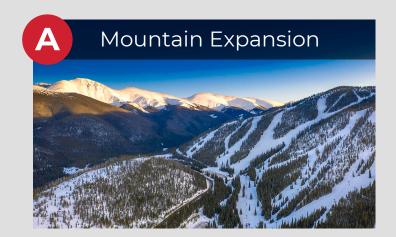
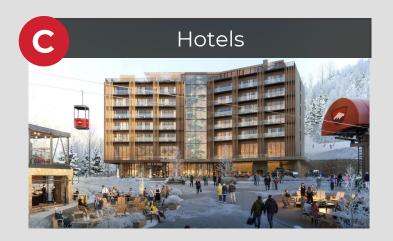
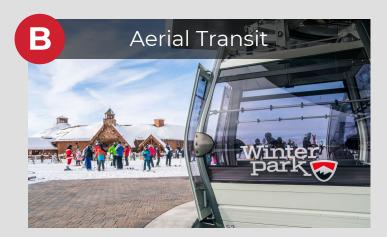


WINTER PARK UNLOCKED - PHASE 1 PILLARS



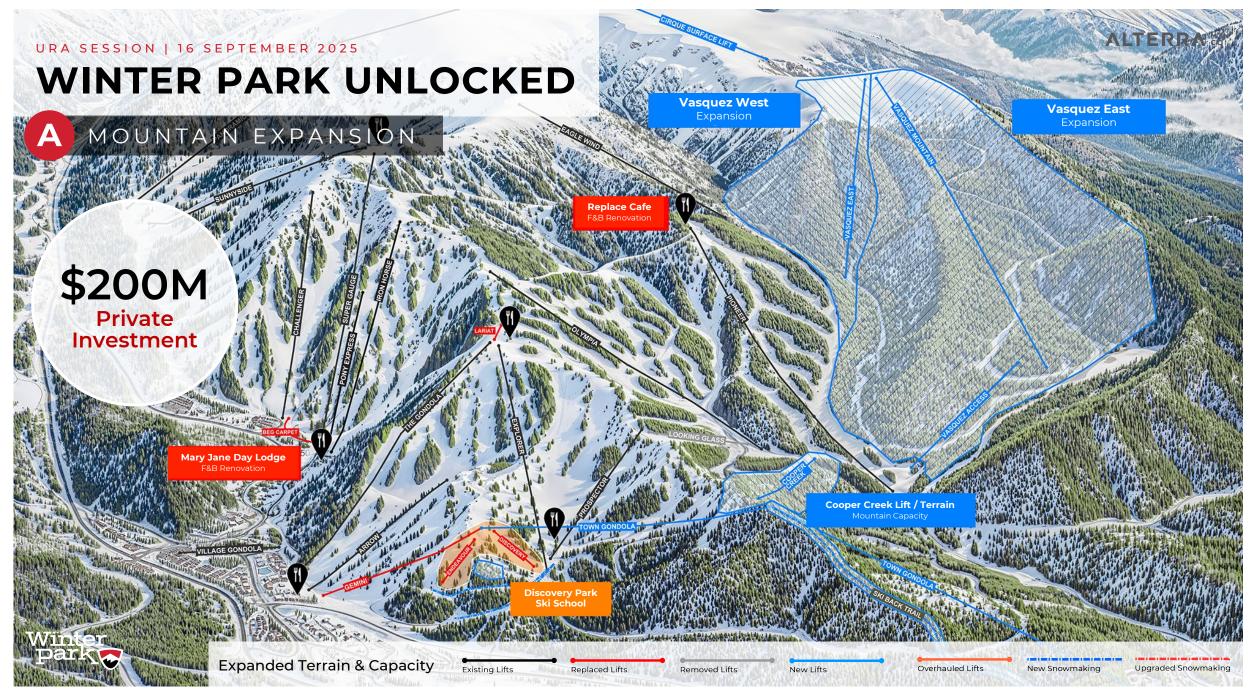


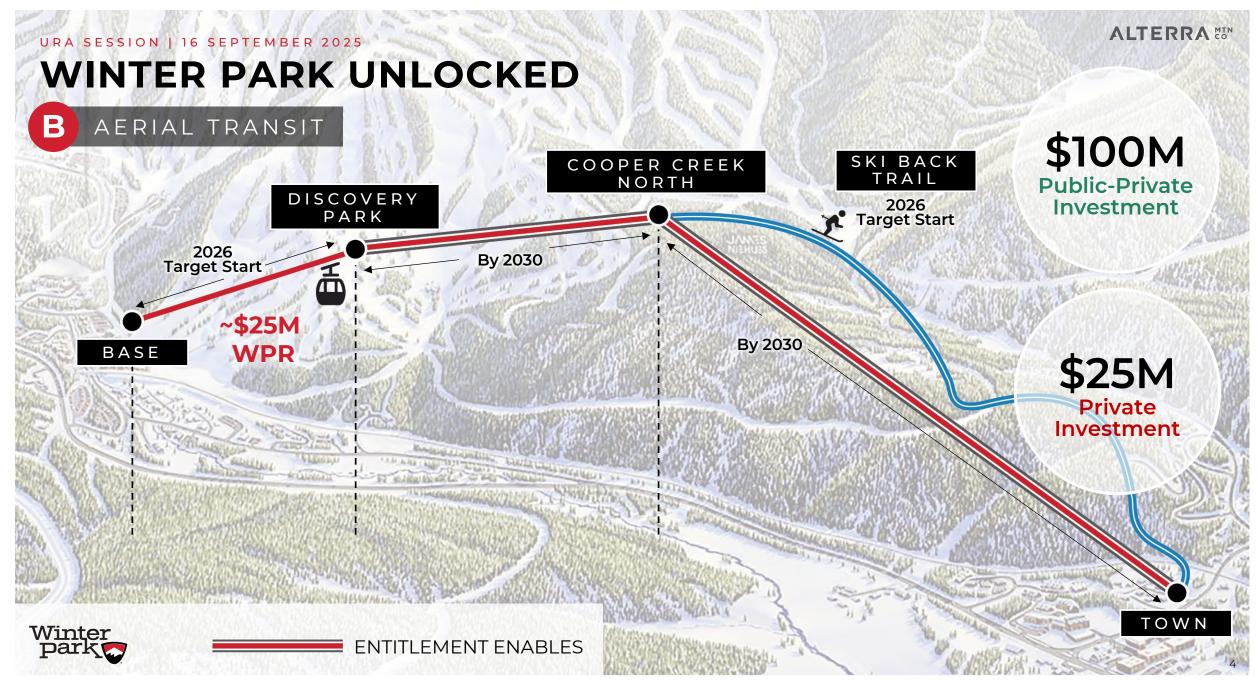




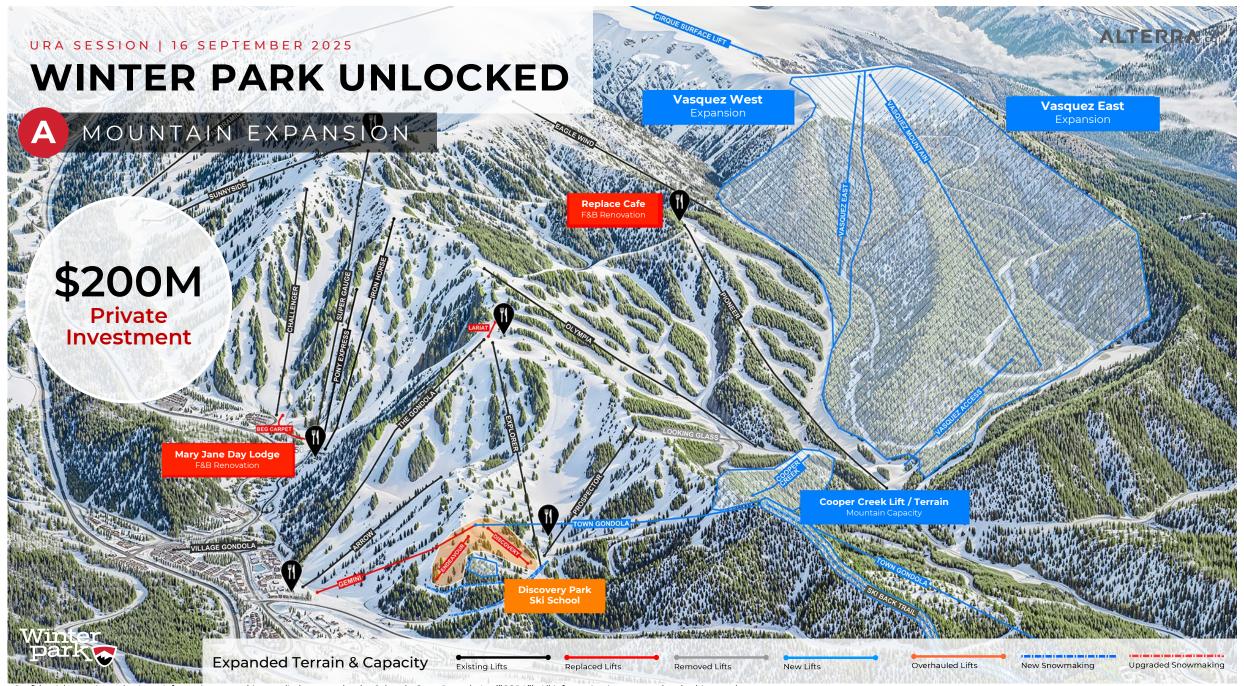












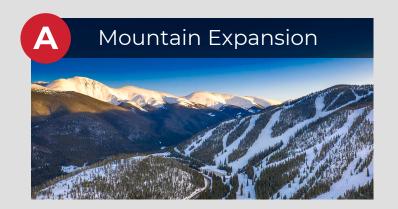
WINTER PARK UNLOCKED - PHASE 1 PILLARS



\$291M Public-Private Partnership

\$191M \$100M

Horizontal Town Gondola















Team & Methodology

MASTERPLAN TEAM

- SAR Masterplan Architect
- Wenk Landscape Architect
- Civil JVA

COST

- Cumming Horizontal Costs
- Leitner-Poma Aerial Transit

METHODOLOGY

- 1. Prioritize public improvements
- 2. Multiple turns of cost refinement
- 3. Open book approach



WINTER PARK UNLOCKED – Total Project Costs

| VINTER PARK UNLOCKED – TOTAL PROJECT COSTS | Phase 1 | Phase 2 | Phase 3 | Phase 4 | Total |
|---|----------|---------|---------|----------|----------|
| PUBLIC INFRASTRUCTURE | | | | | |
| Base Area Development - Horizontal | | | | | |
| Roundabouts on HW-40 | \$5.9M | | | \$5.9M | \$12M |
| Road Improvements | \$4.0M | \$4.4M | | \$2.6M | \$10M |
| Public Parking Facilities | \$131.2M | | | \$126.0M | \$267M |
| Mobility Improvements | \$8.1M | \$0.9M | | \$0.9M | \$8M |
| Public Realm Improvements | \$19.7M | \$6.9M | | \$3.8M | \$27M |
| Trails | \$1.0M | \$1.5M | \$1.3M | \$3.7M | \$8M |
| Utility Upgrades | \$4.7M | \$5.3M | | \$1.9M | \$11M |
| Bridges | \$16.3M | | \$29.0M | | \$43M |
| AERIAL TRANSIT - Discovery Park to Cooper Creek | \$100M | | | | \$100M |
| TOTAL PUBLIC INFRASTRUCTURE | \$291M | \$19.0M | \$30M | \$145M | \$485M |
| PRIVATELY FUNDED PUBLIC INFRASTRUCTURE | | | | | |
| Mountain Expansion & Improvements | \$200M | | | | \$200M |
| Skier Facilities Improvements | \$50M | | | | \$50M |
| Resort Property Improvements | \$10M | | | | \$10M |
| AERIAL TRANSIT – Gemini to Discovery Park | \$25M | | | | \$25M |
| TOTAL PRIVATELY FUNDED PUBLIC INFRASTRUCTURE | \$285M | | | | \$285M |
| PRIVATELY FUNDED VERTICAL DEVELOPMENT | | | | | |
| Workforce Housing | \$65M | | | | \$65M |
| Gathering Hotel | \$210M | | | | \$210M |
| Lifestyle Hotel | \$215M | | | | \$215M |
| Mountain Center | \$220M | | | | \$220M |
| Future Development | | ~\$333M | ~\$333M | ~\$333M | \$1000M |
| TOTAL PRIVATELY FUNDED VERTICAL DEVELOPMENT | \$710M | ~\$333M | ~\$333M | ~\$333M | \$1,710M |
| TOTAL PRIVATE INVESTMENT | \$995M | ~\$333M | ~\$333M | ~\$333M | \$1,995M |
| TOTAL INVESTMENT | \$1,286M | \$352M | \$363M | \$478M | \$2,480M |

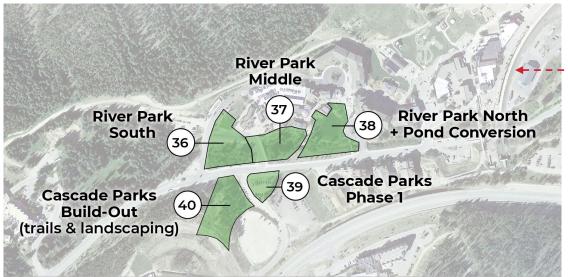




| Base Ar | ea Development - Horizontal | Public Finance Phase 1 |
|--|--|---------------------------|
| Public Realm Improvements | | \$19.7M |
| 36 | River Park South | \$6.6M |
| 37 | River Park Middle | \$3.6M |
| 38 | River Park North | \$5.9M |
| 39 | Cascade Park North | \$1.3M |
| 40 | Cascade Park South | \$2.3M |
| Connect | ivity, Trails & Bridges | \$19.7M |
| 28 | Old Town Connection Improvements | \$2.4M |
| 47 | Village Bypass Multi-use Trail | \$1.0M |
| 64 | Fraser River Pedestrian Bridge | \$4.1M |
| 65 | Old Town – Base Pedestrian Bridge | \$12.2M |
| Road & | Mobility Improvements | \$15.5M |
| 4 | Roundabouts on US 40 | \$5.9M |
| 11 | Entryway Road Improvements | \$1.7M |
| 12 | Village Overlook Hotel Access Drive | \$1.3M |
| 13 | Old Town Streets | \$1.1M |
| 29 | WP Drive Transit Stop | \$1.3M |
| 30 | WP Drive Mobility Upgrades (Park Access) | \$3.1M |
| 31 | Nystrom Lane Improvements | \$1.1M |
| Other Public Infrastructure | | \$135.9M |
| 26 | Parking Garage | \$131.2M |
| | Utilities (Water, Sewer, Storm) | \$4.7M |
| Total Public Infrastructure Improvements | | \$190.8M |



Public Realm Improvements – Phase 1



| Base | Area Development - Horizontal | Public Finance Phase 1 | |
|---------------------------|-------------------------------|------------------------|--|
| Public Realm Improvements | | \$19.7M | |
| 36 | River Park South | \$6.6M | |
| 37 | River Park Middle | \$3.6M | |
| 38 | River Park North | \$5.9M | |
| 39 | Cascade Park North | \$1.3M | |
| 40 | Cascade Park South | \$2.3M | |











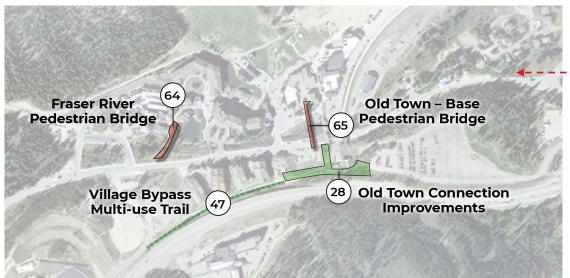








Connectivity, Trails & Bridges – Phase 1



| Base Area Development - Horizontal | | Public Finance Phase 1 |
|------------------------------------|-----------------------------------|---------------------------|
| Connectivity, Trails & Bridges | | \$19.7M |
| 28 | Old Town Connection Improvements | \$2.4M |
| 47 | Village Bypass Multi-use Trail | \$1.0M |
| 64 | Fraser River Pedestrian Bridge | \$4.1M |
| 65 | Old Town – Base Pedestrian Bridge | \$12.2M |







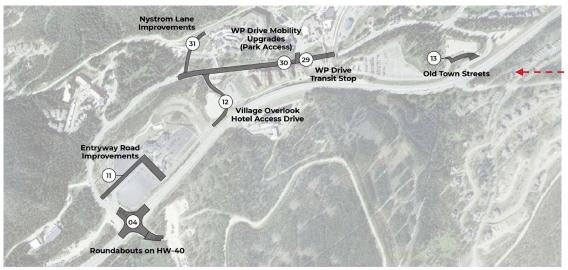




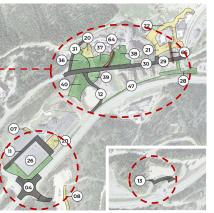




Road & Mobility Improvements – Phase 1



| THE RESIDENCE OF THE RESIDENCE OF THE PROPERTY | | | |
|--|--|---------------------------|--|
| Base Area Development - Horizontal | | Public Finance Phase 1 | |
| Road & Mobility Improvements | | \$15.6M | |
| 4 | Roundabouts on HW-40 | \$5.9M | |
| 11 | Entryway Road Improvements | \$1.7M | |
| 12 | Village Overlook Hotel Access Drive | \$1.3M | |
| 13 | Old Town Streets | \$1.1M | |
| 29 | WP Drive Transit Stop | \$1.3M | |
| 30 | WP Drive Mobility Upgrades (Park Access) | \$3.1M | |
| 31 | Nystrom Lane Improvements | \$1.1M | |

















Parking Garage and Other Infrastructure – Phase 1



| Base Area Development - Horizontal | | Public Finance Phase 1 | |
|------------------------------------|---------------------------------|------------------------|--|
| Othe | r Public Infrastructure | \$135.9M | |
| 26 | Parking Garage | \$131.2M | |
| | Utilities (Water, Sewer, Storm) | \$4.7M | |















| Base Area Development - Horizontal | | Public Finance Phase 2 |
|--|---------------------------------------|---------------------------|
| Public Realm Improvements | | \$6.9M |
| 41 | Welcome Village Woonerf | \$1.6M |
| 42 | Welcome Village Green Spine | \$5.3M |
| Connect | Connectivity, Trails & Bridges | |
| 48 | WP Drive Multi-use Trail Sidewalk | \$1.5M |
| Road & | Road & Mobility Improvements | |
| 14 | Frontage Road Improvements | \$1.7M |
| 32 | Welcome Village Transit Center | \$0.9M |
| 15 | Condo Access Drive (includes grading) | \$2.7M |
| Other Public Infrastructure | | \$5.3M |
| Utilities (Water, Sewer, Storm) | | \$5.3M |
| Total Public Infrastructure Improvements | | \$19.0M |













| Base Area Development - Horizontal | | Public Finance Phase 3 |
|--|------------------------------|---------------------------|
| Connectivity, Trails & Bridges | | \$30.3M |
| 49 | Jim Creek Trailhead | \$0.2M |
| 50 | Jim Creek Trail Realignment | \$1.1M |
| 66 | Highway 40 Pedestrian Bridge | \$17.5M |
| 67 | Jim Creek Vehicular Bridge | \$11.5M |
| Total Public Infrastructure Improvements | | \$30.3M |













| Base Area Development - Horizontal | | Public Finance Phase 4 |
|--|--------------------------------|---------------------------|
| Public Realm Improvements | | \$3.8M |
| 43 | Old Town Garage Plaza | \$2.6M |
| 44 | Old Town Pocket Park | \$1.2M |
| Connect | Connectivity, Trails & Bridges | |
| 51 | Old Town Trails | \$3.7M |
| Road & | Road & Mobility Improvements | |
| 13 | Old Town Streets | \$1.7M |
| 17 | Garage Entry Drives | \$0.9M |
| 33 | Old Town Transit Center | \$0.9M |
| 4 | Roundabouts on US 40 | \$5.9M |
| Other Public Infrastructure | | \$128.0M |
| 27 | Parking Garage | \$126.0M |
| Utilities (Water, Sewer, Storm) | | \$1.9M |
| Total Public Infrastructure Improvements | | \$144.9M |







WINTER PARK UNLOCKED – Total Project Costs



